# PRIMARY

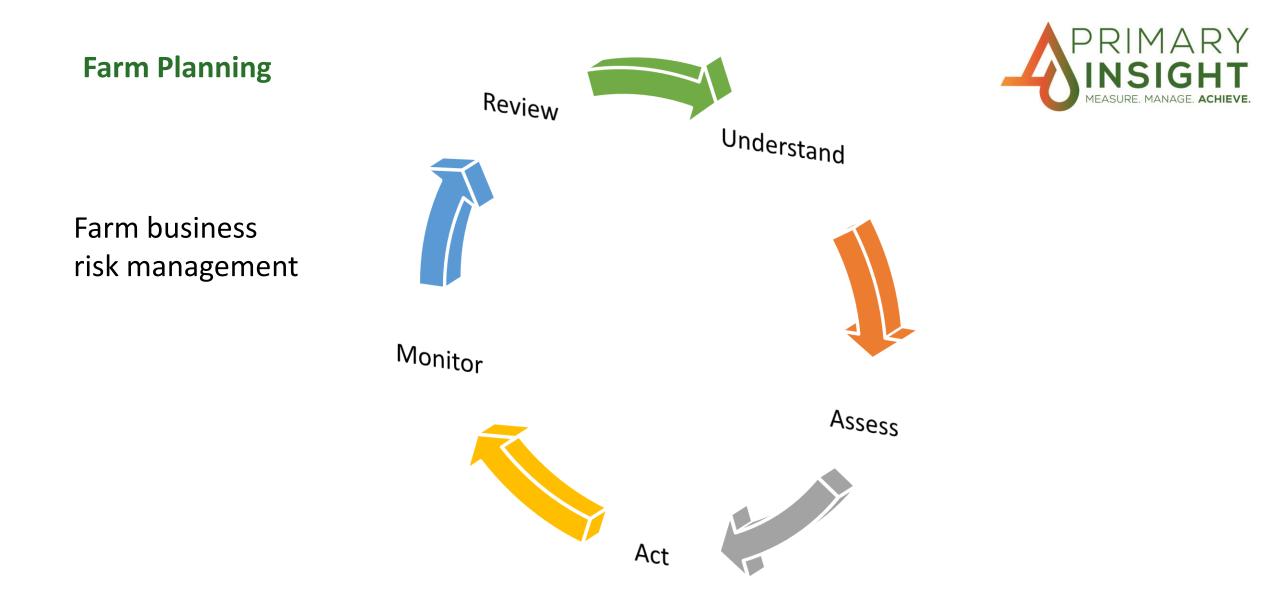
Farm Planning September 2022

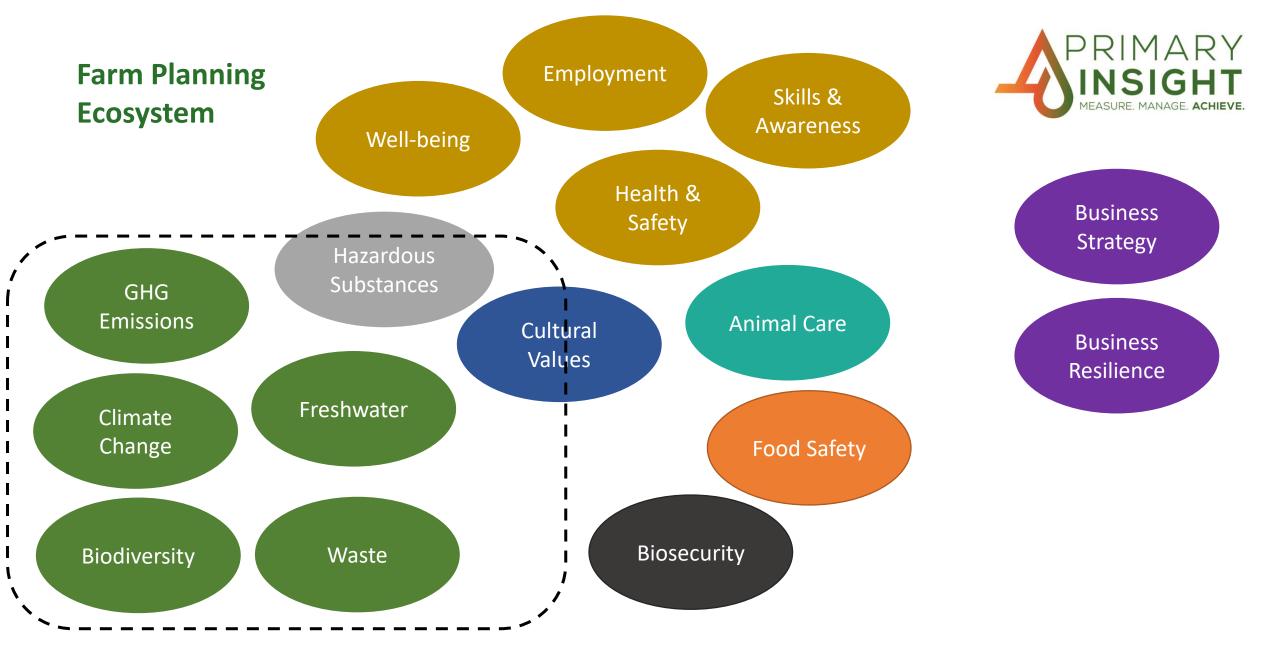




# Today

- Farm planning in the primary sector
  - a. Horticulture
  - b. Dairy
  - c. Red Meat
- Challenges and opportunities





### Horticulture

- Market-led sustainability assurance programmes with regulatory add-on's
- Content
  - Sustainable Production
  - Food Safety add-on (NZ regulatory)
  - Environment add-on (NZ regulatory)
  - Social Practice add-on (NZ regulatory)
- System
  - Independent third-party certification by conformity assessment bodies (auditors)
- Uptake approach
  - Condition of market supply Optional add-ons









# Dairy

• Processor-led market assurance programmes with market sustainability and/ or regulatory add-on's

• Content

- Food Safety and Traceability, and Animal Welfare
- People add-on
- Environment add-on (NZ regulatory)
- Dairy Tomorrow IFP with agreed minimum expectations
- Range of systems
  - Template + second- or third-party audit
  - Template + active support + second- or third-party audit
- Uptake approach
  - Condition of market supply
  - Voluntary add-ons; some use incentives



# **Red Meat**

- Market-led assurance programme with sustainability addon's or *voluntary template*
- Content
  - Food Safety and Treaceability and Animal Welfare
  - People (add-on)
  - Farm Natural Resource (add-on)
  - Biosecurity (add-on)
  - Environmental template
- System
  - Accredited programme with independent third-party certification by accredited conformity assessment bodies (auditors)
  - Template only
- Uptake approach
  - Condition of market supply with optional add-ons
  - Voluntary





FACTSHEET

B+LNZ farm planning

# Challenges



#### Integrated decision-making

• Whole of farm business risk-management including financial

#### **Efficient process**

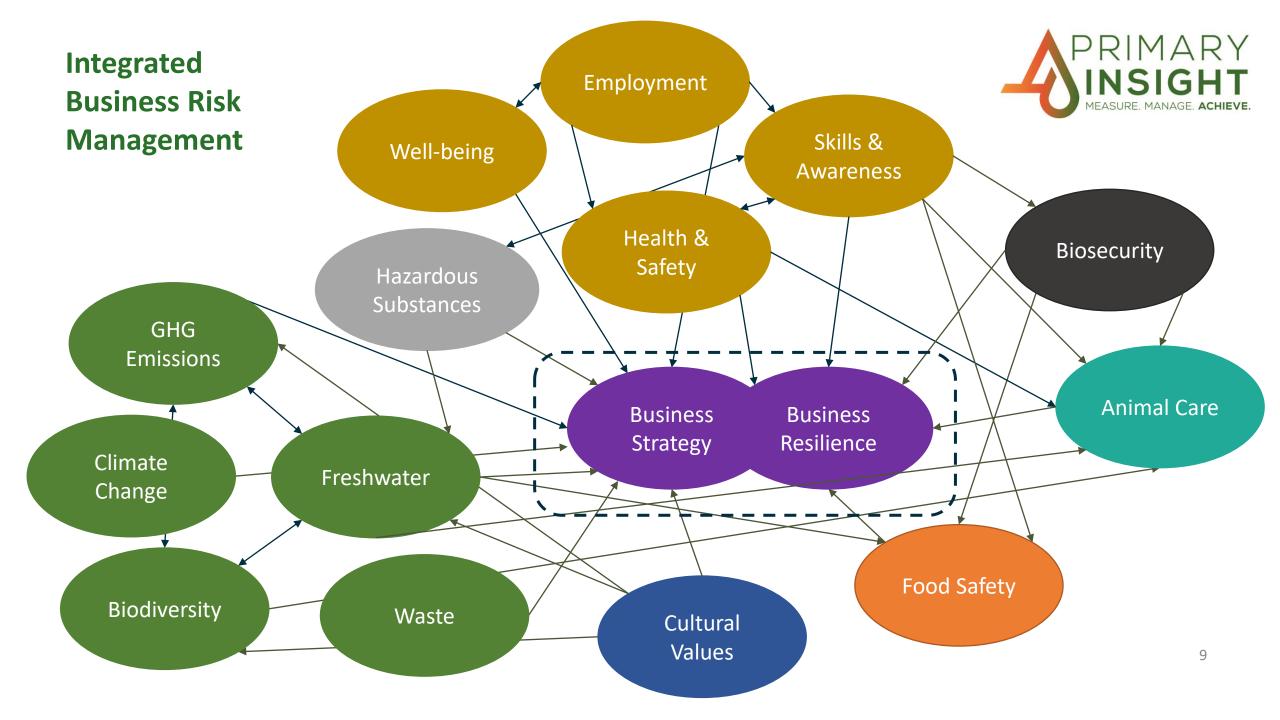
• Market, regulatory and business often have differing needs and approaches

#### Minimum versus aspirational

• Mindset and audit challenges

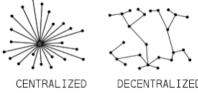
#### Implementation

- Linking with day-to-day operation
- Minimising duplication and effort



## **Potential Solutions**

- Embrace business strategy and financial focus to farm planning – without this outputs are a 'wish list' + difficult to go beyond GMP BAU
- Simplified 'triage and treat' approach for those embarking on the journey
- Market and regulatory reporting is a by-product of the process rather than a driver
- Decentralised approach to planning multiple applications provide data and information for business decision-making... move beyond one tool or template thinking





# PRIMARY INSIGHT Questions